



# FIRE OFFICER IV NFPA 1021, 2020 Edition Practical Skills/Test Construction Guide

Skill sheets developed for Fire Officer IV assessment are intended to serve as a guide to aid candidates in preparing their project/presentation supporting documents, and for scoring by evaluators.

Candidates will take a 50-question written exam and prepare 5 projects to be evaluated post-course. When all projects are complete and submitted to the TCO, the SFMO will randomly select three projects for each candidate to present for evaluation.

All projects <u>must</u> be the candidate's original work. <u>All</u> projects will be submitted to the SFMO (in PDF format) by the TCO.

- Human Resource Management (NFPA 1021 7.2)
- Community and Government Relations (NFPA 1021 7.3)
- Fire Department Administration (NFPA 1021 7.4)
- Emergency Service Delivery (NFPA 7.6)
- Health and Safety (NFPA 7.7)





Cand	idate Name				Skil	l Sheet		1
FEM.	A ID				_	Date		
NFP	<b>A STANDARD:</b> 1021, 2020 edition	JPR: 7.2.1		SKILL AREA: I Appraise De				
Cand	:: lidate shall appraise the departmer	nt's human resource	demograph	nice.				
	סודו <b>סא</b> : Given appropriate demogr		demograpi	1103,				
	ORMANCE OUTCOME: So that the restent with law and current best practices.		, and place	ment of human	resource	es is effe	ctive and	
No.		TASK STEPS			FIRST Pass	TEST Fail	RET Pass	EST Fail
1.	Identifies applicable laws and sta	andards						
2.	Identifies methods for evaluating		oractices					
3.	Identifies community demograph	ics						
4.	Completes evaluation of demogr	aphics and practices	<u> </u>					
5.	Identifies SWOT							
6.	Identifies any needed corrective	action						
7.	Identifies time frame for action							
8.	Identifies time frame for reevalua	ation.						
9.	Delegates authority as needed for	or resolution.						
10.	Completes executive summary.							
Over	all Skill Sheet Score							
Cano	didate Stop Safety: Yes 🗌		Equipm	nent Stop Safe	ty: Yes			
Fvalı	uator/Candidate Comments							
_ vaic								
Retes	st Approved by							
Evalu	aluator (Print & Sign)		Candidate Signature				Date	
Retes	st Evaluator (Print & Sign)		Car	andidate Signature Da				ite





# **FIRE OFFICER IV**

Cand	lidate Name				Skil	I Sheet		2
FEMA	A ID					Date		
NFP	<b>A STANDARD:</b> 1021, 2020 edition	JPR: 7.2.2		SKILL AREA: I Evaluate Em				
	didate shall initiate the developmer							
	DITIONS: Given current member/ma					. ,		
PERF	FORMANCE OUTCOME: So that a pos	sitive and participati	ve member/	management p	ı — — — — — — — — — — — — — — — — — — —	TEST	Des	FOT
No.		TASK STEPS			Pass	Fail	Pass	Fail
1.	Identifies methods for evaluating	employee/manager	ment relation	ns.				
2.	Identifies data sources for evalua	ation.						
3.	Assesses data and facts.							
4.	Identifies corrective action proce	SS.						
5.	Identifies timeframe for correctiv	e action and follow-u	ıp.					
6.	Completes and summarizes find	ings.						
7.	Presents summary of findings.							
Over	rall Skill Sheet Score							
Cano	didate Stop Safety: Yes 🗌		Equipm	nent Stop Safe	ty: Yes			
Evalu	uator/Candidate Comments							
_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<u> </u>							
Retes	st Approved by							
Evalu	uator (Print & Sign)		Cai	ndidate Signa	ature		Da	ite
Retes	st Evaluator (Print & Sign)		Cai	ndidate Signa	ature		Da	ıte





## **FIRE OFFICER IV**

Cand	idate Name				Skill	Sheet	;	3
FEMA	A ID					Date		
NFP	<b>A STANDARD:</b> 1021, 2020 edition	JPR: 7.2.3		SKILL AREA: H Establish/Ev				ement:
Task	: lidate shall establish and evaluate	a list of education and	l in-service			-		
	DITIONS: Given a summary of the jo							
PERF	ORMANCE OUTCOME: So that all m	embers can achieve a	nd mainta	in required pro	ficiencies	S.		
No.		TASK STEPS			FIRST	TEST	RET	EST
110.		TACK CILIC			Pass	Fail	Pass	Fail
1.	Completes summary of requirem	ents by position.						
2.	Identifies department training and	d education needs by	type.					
3.	Identifies timeline for required tra	aining.						
4.	Evaluates existing training resou	rces and options.						
5.	Identifies and evaluates training	budget.						
6.	Selects and justifies training prog	gram goals and object	ives.					
7.	Evaluates and enumerates steps	s to implement training	program.					
8.	Identifies plan for evaluating train	ning program.						
9.	Presents summary of findings.							
Over	all Skill Sheet Score							
Cano	didate Stop Safety: Yes 🗌		Equipm	ent Stop Safe	ty: Yes			
Evalı	uator/Candidate Comments		•					
Lvaic								
Retes	st Approved by							
Evalu	ator (Print & Sign)		Can	ididate Signa	ature	<u> </u>	Da	ite
Retes	st Evaluator (Print & Sign)		Can	ıdidate Signa	ature		Da	ıte





## **FIRE OFFICER IV**

Cand	date Name				_ Skil	I Sheet	4	
FEM <i>A</i>	A ID				_	Date		
NFP	<b>A STANDARD:</b> 1021, 2020 edition	JPR: 7.2.4		SKILL AREA: I Appraise Em				
TASK	: Candidate shall appraise a mem	ber assistance prog	gram;					
	וויסאs: Given data about the prog							
PERF	ORMANCE OUTCOME: So that the p	rogram, when used	, produces st	ate program o	11			
No.		TASK STEPS			FIRST Pass	TEST Fail	RET Pass	Fail
1.	Identifies evaluation method use	d for appraisal.						
2.	Identifies Employee Assistance I	Program (EAP) utiliz	zation.					
3.	Provides a description of the EA	·						
4.	Identifies goals of the EAP.	ies goals of the EAP.						
5.	entifies and evaluates training budget.							
6.	Provides a summary of the EAP, recommendation.	Provides a summary of the EAP, including data, findings, conclusion, and recommendation.						
7.	Presents summary of findings.							
Over	all Skill Sheet Score							
Cand	lidate Stop Safety: Yes 🗌		Equipme	ent Stop Safe	ty: Yes			
Evalu	ator/Candidate Comments _							
Retes	t Approved by							
Evalu	ator (Print & Sign)		Can	didate Signa	ature		Date	
Retes	t Evaluator (Print & Sign)		Candidate Signature Date					





## **FIRE OFFICER IV**

Cand	idate Name	date Name				I Sheet		5
FEM <i>A</i>	A ID				_	Date		
NFP	<b>A STANDARD:</b> 1021, 2020 edition	JPR: 7.2.5		SKILL AREA: I			e Manage	ement:
TASK	: Candidate shall evaluate an ince	entive program;	•					
	oitions: Given research and data a	1 0 ,						
PERF	ORMANCE OUTCOME: So that a det	ermination is made	regarding ac	chievement of t	I		S.	
No.		TASK STEPS				TEST		TEST Fail
1.	Identifies evaluation method use	d for evaluating the	incentive pro	ogram.	Pass	Fail	Pass	Fail
2.	Identifies incentive program utiliz	ation.						
3.	Provides a description of the ince	1 0						
4.		ifies goals of the incentive program.  des a summary of the incentive program, including data, finding						
5.	Provides a summary of the incer conclusion, and recommendation	nclusion, and recommendations.		dings,				
6.	entifies a timeline to implement the incentive program.							
7.	Presents summary of findings.							
Over	all Skill Sheet Score							
Cand	lidate Stop Safety: Yes 🗌		Equipm	ent Stop Safe	ty: Yes			
Evalu	ator/Candidate Comments _							
Retes	t Approved by							
Evalu	ator (Print & Sign)		Car	ndidate Signa	ature		Date	
Retes	t Evaluator (Print & Sign)		Can	ididate Signa	ature	<del></del> -	Da	





# **FIRE OFFICER IV**

Cand	idate Name		Skill Sheet 6				
EM/	A ID				Date		
NFPA	<b>A STANDARD:</b> 1021, 2020 edition	JPR: 7.3.1	Relation	REA: Commui is: Project a partment.	nity and Positive	Governn Image fo	nent or the
TASK	: Candidate shall attend, participa	te in, and assume a l			d events	,	
	DITIONS: Given community needs b			ements;			
PERF	ORMANCE OUTCOME: So that the in	nage of the organizat	ion in enhanced.	F	. T	D	
No.		TASK STEPS		Pass	TEST Fail	Pass	Fail
1.	Identifies required role in commu	nity leadership.					
2.	Assesses current role and determ	mine necessary chan	ges.				
3.	Identifies appropriate data sourc	appropriate data sources.  departmental activities for participation in a leadership role.					
4.	Identifies departmental activities	tifies departmental activities for participation in a leadership role.					
5.	Demonstrates familiarity with the	emonstrates familiarity with the public relations needs of the community					
6.	Presents findings.	· · ·					
Over	all Skill Sheet Score						
Cano	lidate Stop Safety: Yes 🗌		Equipment Stop	Safety: Yes			
Evalu	ator/Candidate Comments _						
Retes	t Approved by						
Evalu	ator (Print & Sign)		Candidate S	Signature		Date	
Retes	t Evaluator (Print & Sign)		Candidate S	Signature		Da	ate





Cand	idate Name				_ Skil	l Sheet		7
FEM <i>A</i>	\ ID					Date		
NFPA	<b>A STANDARD:</b> 1021, 2020 edition	JPR: 7.4.1		SKILL AREA: [ Long-Range		a Comp	rehensiv	'e
	: Candidate shall develop a comp							
	ITIONS: Given community requirer				s;			
PERF	ORMANCE OUTCOME: So that the p	•	community	are met.	FIRST	TEST	RFT	EST
No.		TASK STEPS			Pass	Fail	Pass	Fail
1.	Develops and executive summar	ry/statement.						
2.	Reviews and analyzes the data.							
3.	Identifies departmental needs.							
4.	Selects and defines goals and ol	bjectives.						
5.	Develops requirements for meet	ing department goals	and objecti	ves.				
6.	Summarizes alternatives.							
7.	Implements plan with timeframes	S.						
8.	Identifies budget requirements.							
9.	Conducts periodic evaluation.							
10.	Presents findings to agency and	public stakeholders.						
11.	Adheres to agency policy regard public.	ing official statements	or proposa	als to the				
Over	all Skill Sheet Score							
Cand	idate Stop Safety: Yes 🗌		Equipme	ent Stop Safe	ty: Yes			
Evalu	ator/Candidate Comments							
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Retes	t Approved by							
Evalu	ator (Print & Sign)		Can	didate Signa	ature		Da	ıte
Retes	t Evaluator (Print & Sign)		Candidate Signature				Date	





## **FIRE OFFICER IV**

date Name		_ Skil	Sheet		8				
ID				<u> </u>	Date				
STANDARD: 1021, 2020 edition	JPR: 7.4.2	Eval	uate/Pro	ate/Project Training and Facilities					
Candidate shall evaluate and pro	oject training requirer			ng needs	,				
	<b>-</b>		d departr	ment nee	eds;				
DRMANCE OUTCOME: So that depa	rtmental training goal	ls are met.		Eipet	Теет	Det	FEST		
	TASK STEPS			Pass	Fail	Pass	Fail		
Identifies method for evaluating t	raining and facility ne	eds.							
Reviews and analyzes data to id	entify department nee	eds.							
Selects and identifies goals and	objectives.								
Develops requirements for meeti	ng goals and objectiv	es for the depart	ment.						
Summarizes alternatives.									
Implements plan with timeframes	S.								
Identifies budget requirements.									
Conducts periodic evaluation.									
Develops and executive summar	y.								
Presents findings.									
all Skill Sheet Score									
idate Stop Safety: Yes 🗌		Equipment S	top Safe	ty: Yes					
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t Approved by									
ator (Print & Sign)		Candidate Signature				Data			
ator (Finit & Sign)		Ganulua	e olyila	itui 6		Da	i <b>i.</b>		
t Evaluator (Print & Sign)		Candida	te Signa	ature		Da	ite		
	Candidate shall evaluate and proportions: Given data that reflects the proportion of	STANDARD: 1021, 2020 edition  STANDARD: 1021, 2020 edition  Candidate shall evaluate and project training requirer ITIONS: Given data that reflects the community needs at DRMANCE OUTCOME: So that departmental training goal TASK STEPS  Identifies method for evaluating training and facility needs and analyzes data to identify department needs and identifies goals and objectives.  Develops requirements for meeting goals and objectives.  Implements plan with timeframes.  Identifies budget requirements.  Conducts periodic evaluation.  Develops and executive summary.  Presents findings.  Is Skill Sheet Score  Idate Stop Safety: Yes   ator/Candidate Comments  Approved by  Approved by  At Approved by  Ator (Print & Sign)	STANDARD: 1021, 2020 edition  STANDARD: 1021, 2020 edition  Candidate shall evaluate and project training requirements, facilities at the community needs and resources, and the project training goals are met.  TASK STEPS  Identifies method for evaluating training and facility needs.  Reviews and analyzes data to identify department needs.  Selects and identifies goals and objectives.  Develops requirements for meeting goals and objectives for the depart Summarizes alternatives.  Implements plan with timeframes.  Identifies budget requirements.  Conducts periodic evaluation.  Develops and executive summary.  Presents findings.  Ill Skill Sheet Score  Iddate Stop Safety: Yes   Equipment S  ator/Candidate Comments  Candidate Comments  Candidate Comments  Candidate Comments  Candidate Comments  Candidate Comments	STANDARD: 1021, 2020 edition  STANDARD: 1021, 2020 edition  JPR: 7.4.2  SKILL AREA: A Evaluate/Pro Needs  Candidate shall evaluate and project training requirements, facilities and buildir strions: Given data that reflects the community needs and resources, and departs or the street of the community needs and resources, and departs or the street of the community needs and resources, and departs or the street of the street or the str	STANDARD: 1021, 2020 edition   STANDARD: 1021, 2020 edition	STANDARD: 1021, 2020 edition   JPR: 7.4.2   SKILL AREA: Administration: Evaluate/Project Training an Needs   STANDARD: 1021, 2020 edition   JPR: 7.4.2   SKILL AREA: Administration: Evaluate/Project Training an Needs   STANDARD: 1021, 2020 edition   JPR: 7.4.2   SKILL AREA: Administration: Evaluate/Project Training an Needs   SKILL AREA: Administration: Evaluate/Project Training and Redictions   SKILL AREA: Administration: Evaluate/Project Training and Redictions   SKILL AREA: Administration: Evaluate/Project Training and Redictions   SKILL AREA: Evaluate/	STANDARD: 1021, 2020 edition   JPR: 7.4.2   SKILL AREA: Administration: Evaluate/Project Training and Facilitic Needs   SKILL AREA: Administration: Revaluate/Project Training and Facility   Revaluate/Project Training and Facility   Revaluate/Project Training and Facility   Revaluate/Project		





## **FIRE OFFICER IV**

Cand	idate Name		Skill	Sheet		9		
FEM <i>A</i>	A ID			_	Date			
NFPA	A STANDARD: 1021, 2020 edition					Develop Analysis		
	: Candidate shall complete a written, comprehensive r			lysis of tl	he comm	nunity;		
	DITIONS: Given the appropriate features of the service an							
PERF	ORMANCE OUTCOME: So that an accurate evaluation is	made for service d	elivery	decision First		Des	EST	
No.	TASK STEPS			Pass	Fail	Pass	Fail	
1.	Identifies department mission and operational direction	n.						
2.	Identifies data sources to determine comprehensive r for analysis.	isks, trends, and is	sues					
3.	Identifies, when applicable, potential hazards and cor from inadequate attention on:	sequences resultir	ng					
	a. Accident and/or injury prevention programs a	nd investigations.						
	b. Facility, apparatus, equipment and PPE inspe	·						
	<ul> <li>Personnel health and well-being policies, and practices, including infection control, physical examinations, and Critical Incident Stress Management.</li> </ul>							
	d. Training related health and safety issues.							
4	e. Development and maintenance of consistent, operational guidance.  Defines considerations for assessing the role of a Safa		r					
4.	Committee within a department's overall Health and S							
5.	Presents findings.							
Over	all Skill Sheet Score							
Cand	lidate Stop Safety: Yes 🗌	Equipment Sto	p Safe	ty: Yes				
Evalu	ator/Candidate Comments							
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Retes	t Approved by							
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=valu	ator (Print & Sign)	Candidate	Signa	ature		Da	ite	
Retes	et Evaluator (Print & Sign)	Candidate	Signa	nature Date				





## **FIRE OFFICER IV**

Cand	idate Name				Skill	Sheet	1	0
FEM.	A ID					Date		
NFP	<b>A STANDARD:</b> 1021, 2020 edition	JPR: 7.4.4		SKILL AREA: . for a Capital				a Plan
TASK	: Candidate shall develop a plan	for a capital improve			_			
CONE	סודוסאs: Given unmet needs in the	community:						
PERF	ORMANCE OUTCOME: So that there	e is adequate inform	ation to educ	ate citizens al	out the r	eeds of	the depa	rtment.
No.		TASK STEPS			FIRST	TEST		EST
			1.0		Pass	Fail	Pass	Fail
1.	Defines the demographics of the hazards.	community, its pop	ulation, and it	is potential				
2.	Identifies any customer and/or co	, ,						
3.	Defines the specific capital impro objectives and budget proposal(		program and a	assigns				
4.	Designs an assessment tool and	l analysis for the pre	esent program	n or project.				
5.	Defines how the jurisdiction will t	und the capital proje	ect/program.					
6.	Presents summary of findings.							
Over	all Skill Sheet Score							
Cano	didate Stop Safety: Yes 🗌		Equipme	ent Stop Safe	ety: Yes			
Evalu	uator/Candidate Comments							
Retes	st Approved by							
Evalu	ator (Print & Sign)		Can	didate Sign	ature		Da	ite
Retes	st Evaluator (Print & Sign)		Can	didate Sign	ature		Da	ite





Cand	idate Name				_ Skill	Sheet	1	1	
FEMA	A ID				_	Date			
NFP#	<b>A STANDARD:</b> 1021, 2020 edition	JPR: 7.6.1 & 7.6.2		SKILL AREA: E					
TASK	: Candidate shall develop a comp	orehensive disaster pla	n that inte						
	OITIONS: Given risk, vulnerability, a		•						
	<b>ORMANCE OUTCOME:</b> So that the civil disturbance, integrates with ot								
No.	, ,	TASK STEPS			FIRST			TEST	
140.		TAGK OTEF 3			Pass	Fail	Pass	Fail	
1.	Identifies the mission of the dep	artment.							
2.	Identifies use of an Incident Mar	nagement System (IMS	5).						
3.	Identifies role of specialized dec	ision-makers.							
4.	Identifies delegation of authority								
5.	Identifies specific tasks of mana	ntifies specific tasks of management personnel.							
6.	Identifies method of hazard asse	ifies method of hazard assessment.							
7.	lentifies fire department operation plan.								
8.	Identifies interagency cooperation and lists specific agencies for real AHJ.			response to					
9.	Describes proposed action plan	for Comprehensive Dis	saster Res	sponse.					
10.	Describes special consideration	s for Civil Disturbance	incidents.						
11.	Develops an executive summary	<b>/</b> .							
12.	Presents summary of findings.								
Over	all Skill Sheet Score								
Cand	lidate Stop Safety: Yes 🗌		Equipm	ent Stop Safe	ty: Yes				
Evalu	ator/Candidate Comments								
Retes	t Approved by								
Evalu	ator (Print & Sign)		Candidate Signature				Date		
Retes	t Evaluator (Print & Sign)		Car	ndidate Signa	ature Date				





Cand	ididate Name					Sneet	1	3
FEMA	A ID				_	Date		
NFPA	A STANDARD: 1021, 2020 edition	JPR: 7.3.1		SKILL AREA: ( Relations: Do Program	Commur evelop a	nity and Media F	Governn Relations	nent
TASK	: Candidate shall develop a media	a relations program;		<u> </u>				
	ITIONS: Given community needs, A							
	<b>ORMANCE OUTCOME:</b> So that the ir rate and accessible.	nage of the organizat	ion is enha	nces, and diss	eminatio	n of info	rmation is	}
No.	ato and decessions.	TASK STEPS			FIRST	TEST	RET	EST
NO.		TASK STEPS			Pass	Fail	Pass	Fail
1.	Identifies community demograph	ics and socioeconom	ics.					
2.	Identifies community and civic is	sues.						
3.	Identifies formal and informal lea	ders.						
4.	Identifies fire department policies dissemination.	and procedures for i	nformation					
5.	Identifies applicable laws, rules, release.							
6.	Identifies fundamentals of media	entifies fundamentals of media relations.						
7.	Identifies social media platforms.							
8.	Identifies effective customer serv	rice methods.						
9.	Identifies future opportunities to	get involved in the co	mmunity.					
10.	Describes proposed media relati	ons program.						
11.	Develops a media release contain how of an event.	ning the who, what, v	vhen, where	e, why, and				
12.	Presents a summary of findings.							
Over	all Skill Sheet Score							
Cand	lidate Stop Safety: Yes 🗌		Equipm	ent Stop Safe	ty: Yes			
Evolu	ator/Candidate Comments							
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Retes	t Approved by							
Evalu	ator (Print & Sign)		Candidate Signature				Date	
Retes	t Evaluator (Print & Sign)		Can	didate Signa	nature Date			





Candidate Name						Skill Sheet		13	
FEM <i>A</i>	A ID				_	Date			
NFP#	<b>A STANDARD:</b> 1021, 2020 edition		A: Community and Government  Develop a Media Relations						
TASK	: Candidate shall develop a media	a relations program;							
	DITIONS: Given community needs, A								
	<b>ORMANCE OUTCOME:</b> So that the in rate and accessible.	nage of the organizati	on is enhai	nces, and diss	eminatio	n of Infoi	mation is	i	
No.					FIRST TEST		RETEST		
<u> </u>					Pass	Fail	Pass	Fail	
1.	Identifies community demographics and socioeconomics.								
2.	Identifies community and civic issues.								
3.	Identifies formal and informal leaders.								
4.	Identifies fire department policies and procedures for information dissemination.								
5.	Identifies applicable laws, rules, and regulations governing information release.								
6.	Identifies fundamentals of media	relations.							
7.	Identifies social media platforms.								
8.	Identifies effective customer service methods.								
9.	Identifies future opportunities to get involved in the community.								
10.	Describes proposed media relati	ons program.							
11.	Develops a media release containing the who, what, when, where, why, and how of an event.								
12.	Presents a summary of findings.								
Over	all Skill Sheet Score								
Cand	lidate Stop Safety: Yes 🗌		Equipme	ent Stop Safe	ty: Yes				
Evalu	uator/Candidate Comments _								
Retes	st Approved by								
Evaluator (Print & Sign)			Candidate Signature				Date		
Retest Evaluator (Print & Sign)			Candidate Signature				Date		





## **FIRE OFFICER IV**

Candidate Name					_ Skill Sheet		14		
FEMA ID						Date			
NFPA STANDARD: 1021, 2020 Edition			SKILL AREA: Health & Safety – Deve Risk Management Program					elop a	
	: Develop, maintain, and provide leadershi	o for a risk manage	ement progra	am;					
	ortions: Given specific data;								
PERF	ORMANCE OUTCOME: So that injuries ar	e property dama	ge incident	s are reduced.	FIRST	Tear	Des	EST	
No.	TASK STEPS				Pass	Fail	Pass	Fail	
1.	Identifies mission of the department								
2.	Identifies risks and trends related to department health and safety issues								
3.	Selects and defines risk management goals and objectives to address identified concerns.								
4.	Develops an executive summary statement that:								
	a. references appropriate laws, regulations, and standards								
	b. identifies requirements for meeting goals and objectives								
	c. describes implementation process and timeframe								
	d. identifies schedule for periodic evaluation of process								
5.	Presents summary findings								
Overall Skill Sheet Score:									
Cand	lidate Stop Safety: Yes 🗌		Equipme	ent Stop Safe	ty: Yes				
≣valu	ator/Candidate Comments								
Retes	t Approved by								
Evalu	valuator (Print & Sign)		Candidate Signature				Date		
Retest Evaluator (Print & Sign)		Candidate Signature				Date			